



**NATIONAL GUARD BUREAU**  
1000 AIR FORCE PENTAGON, ROOM 4E126  
WASHINGTON, DC 20330-1000

Air National Guard Family

DEC 17 2015

As we gather with family and friends during this holiday season, we reflect on the challenges and successes of 2015, and look with hope to 2016. I would like to extend my sincere appreciation to each and every Airman, civilian, and contractor in the Air National Guard. Your sacrifice, selfless service, and personal commitment were key to another successful year providing air power both in the homeland and overseas. Additionally, I would like to recognize the families of those who serve. The mission could not be completed if not for your continued support. It is also important to remember those that cannot be with their families during this holiday season and keep them and their families in your thoughts and prayers.

I ask that you keep safety at the forefront of all activities to ensure a joyous holiday season as our goal is a mishap-free holiday. Therefore, please apply sound risk management to all your activities, both on- and off-duty. Let us all strive to practice the basic principles of safety during the holidays and throughout the coming year.

Whether you are deployed or serving at home, your dedication and sacrifices are profoundly appreciated. Best wishes and have a safe and enjoyable holiday.

Sincerely

A handwritten signature in black ink, appearing to read "Stanley E. Clarke III", is positioned above the typed name.

STANLEY E. CLARKE III  
Lieutenant General, USAF  
Director, Air National Guard